35	Years	Skat			
Milestones					

	Institutional	Services Collabo-		
Year	Form	Resource Centre	Consultancies	rators
1978	Establishment of Skat association, University of HSG/ILE St.Gallen Schweizerische Kontaktstelle für Angepasste Technologie (Swiss Centre for Appropriate Technology)	Documentation Q+A Formation of networks Wide thematic scope		
1983-	Mission statement approved Evaluation of Skat	SDC support mandate Documentation Bookshop / publishing Knowledge capitalisation & dissemination	Thematic focus - Water - Building - Energy	
1989	New mode of financing	Additional support mandates	Consultancy assignments	
1992	Disengagement from University of HSG/ILE			
1994	ISO 9000 certification	Consolidation of experiences	Several backstopping and support mandates	
1997	Internal reorganisation		Sharpening the profile	
1998	Establishment of Skat Consulting (Share holding company)			
2000	Skat evaluation	Loss of several SDC support mandates  Documentation centre closed	Consultancies in post disaster reconstruction	
2002	Establishment of Skat Foundation as non-profit arm of Skat Consulting	Methods and concepts in knowledge management		
2003	Growth & increase of turnover	<ul><li>Knowledge sharing</li><li>Project documentation</li><li>Publication</li></ul>	First project implementation	
2006		- Guidelines and tools	Increased project implementation Integration of relevant cross-cutting themes - Governance, Decentralisation - Environment, climate - Economic development	
2013+		The second		