



Annual Report 2017

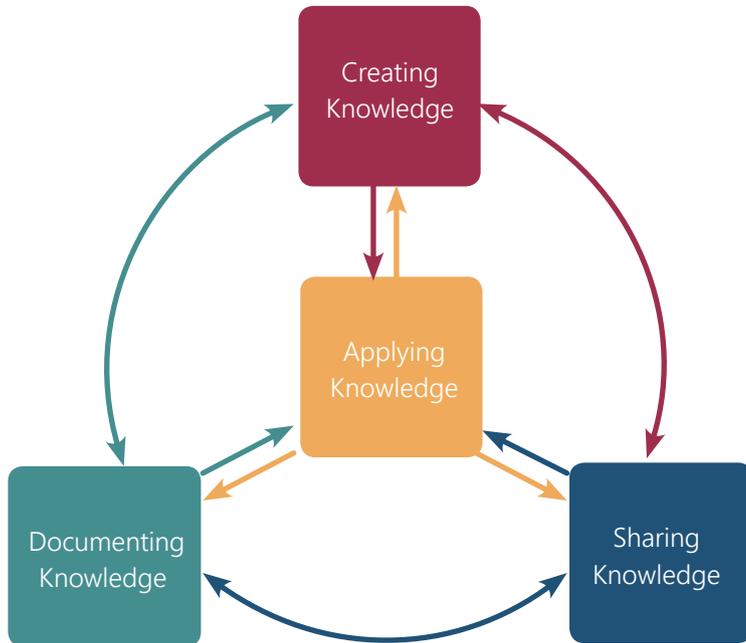
Skat Foundation was established by Skat Consulting Ltd. in 2002 to foster the exchange of knowledge and experience in development cooperation.

To achieve this, the foundation engages in:

- Creating Knowledge
- Sharing Knowledge
- Documenting Knowledge

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Preface

2017 represented a year of transition for the leadership of Skat Foundation. Bertha Camacho succeeded Karl Wehrle and took up the management of Skat Foundation with great enthusiasm and commitment. Assuming this new challenge does not only give her the chance to apply her knowledge and experience in Knowledge Management, but also represents an opportunity to ensure that continuous learning is strategically implanted in all projects and programmes supported by Skat Foundation. In this transition period, we would like to acknowledge the inspiring work and leadership of Karl Wehrle, who has led the Skat Foundation from 2008 until 2016. Skat Foundation also welcomed two new members to the Board: Esther Haldimann from Helvetas and Nicole Stolz from Caritas Switzerland. Their participation and contributions as newly elected Board Members in 2017 is highly appreciated.

This year, thanks to the support of various partners and donors, Skat Foundation contributed to the Sustainable Development Goals through various projects and was able to consolidate its work in supporting knowledge management initiatives in different parts of the world.

Skat Foundation supported innovative approaches for entrepreneurial growth in WASH in Zimbabwe and Tanzania. Also, Skat Foundation has continued to contribute to the improvement of sustainable rural water supply services by piloting the Training Modules for rural water supply in Cameroon. This year, with the support of UNICEF, we also had the opportunity to launch a training course in Angola on “Striving for professionalism in Cost Effective Boreholes”.

The Foundation’s aim of sharing knowledge continues to be a core component of the Foundation. This year several webinars were launched on topics as varied as water and mini-grids. The research programme UPGro was rated “A+ (exceeding expectations)” by the U.K. Department for International Development (DFID); and the role of Skat Foundation as Knowledge Broker was highlighted as an important contribution to the programme. The Rural Water Supply Network (RWSN) received a positive evaluation and the new RWSN strategy for 2018-2023, developed together with partners and members, is giving a new direction to the network.

This year, Skat Foundation continued to provide strategic and thematic support to the Hydro-Empowerment Network and it had the opportunity to share the experiences of Skat in a workshop for students at the University of St. Gallen.

In addition, Skat Foundation has documented knowledge, best practices and evidence-based lessons learned through the creation of short videos on borehole drilling, in co-operation with other institutions and on behalf of partners, government agencies or donors.

We would like to thank all those who contributed to the progress and success of Skat Foundation in 2017, including the Skat Foundation Board members, Skat Consulting and its staff, the many supporters of Skat Foundation and, last but not at least, our partners all over the world, who continue to inspire us.



A handwritten signature in black ink that reads "Bertha Camacho".

Bertha Camacho
Managing Director



A handwritten signature in black ink that reads "Rolf Leutert".

Dr. Rolf Leutert
Chairman of the Board

Creating Knowledge

6 CLEAN WATER AND SANITATION



8 DECENT WORK AND ECONOMIC GROWTH



Support to AfricaAHEAD in Zimbabwe

For the past two years, the region of Manicaland in Zimbabwe, as well as the rest of Southern Africa, has experienced low levels of rainfall, which has caused devastating losses in harvest and livestock and affected the livelihoods of the rural population.

In 2017, Skat Foundation, thanks to the financial support of Drink&Donate started a new cooperation project with AfricaAHEAD in Zimbabwe that promotes innovative approaches for the provision of WASH and fosters income-generating activities.

Drinking water with low-cost technologies

In order to respond to the challenges of water scarcity, AfricaAHEAD promotes the installation of low-cost wells and pumps. These technologies are not only more affordable than other products, but they are also produced with locally available materials. The wells and pumps are often owned by a family, who is in charge of their operation and maintenance. However, the water is shared with 5-10 neighbouring families, either for free or for a nominal fee. This model ensures that the technologies are well-maintained and long-lasting. In some cases, owners decide to upgrade the technology, for example by installing a solar-powered electric pump. The system of sharing the water, however, remains the same. Having an improved well allows families not only to use water for drinking and washing, but also for productive purposes such as agriculture. Even with a small plot, growing vegetables can make a huge difference in the livelihoods of rural farming families.

The type of pumps and wells promoted by the project is still new, so the project aims to install a significant number of devices so that they become well-known in the communities. The promotion of success stories shared by the owners helps create demand. The aim is to create a market for the promoted technologies.

Promoting hygiene practices in Community Health Clubs (CHC)

The project is also supporting the promotion of hygiene through Community Health Clubs (CHC). Developed by AfricaAHEAD, CHCs are effective in promoting behaviour change at community level by triggering interest and demand for water, sanitation and hygiene products, and by raising awareness on the importance of hygiene practices. Thanks to CHCs, members are encouraged to organize promotional activities and campaigns to ensure a healthy lifestyle in their communities. The CHC approach has been successfully tested in Zimbabwe and is now also applied in other countries in Africa.

Transforming masons and welders into entrepreneurs

To ensure there is capacity for installing and maintaining WASH technologies locally in the supported regions, AfricaAHEAD developed a training course for masons and welders. In 2017, 20 masons were trained on how to construct and improve wells, and 10 welders were trained in how to build rope pumps. These artisans constructed 60 wells at strategic locations, triggering demand for an additional 20 wells and pumps by private households. This approach is new and for some of the trained artisans it represents an opportunity to earn a livelihood. Artisans who excel have the opportunity to become local entrepreneurs.

Skat Foundation and Drink&Donate will continue this project in 2018, expanding the area of impact and reaching more people.

For further information, please contact Matthias.Saladin@skat.ch



Locally produced pumps parts.

Creating Knowledge



Raising Water Well Drilling Professionalism in Angola

As part of the cooperation agreement between UNICEF and Skat Foundation on Professional Borehole Drilling Management, a five day training course on '**Understanding groundwater, cost effective boreholes, procurement, contract management and costing and pricing of boreholes**' was conducted on behalf of the Ministry of Energy and Water, Angola, in November, 2017 at the Instituto Superior Politenico, Tundavala, Lubango, Angola by Miguel Angelo Gonzalez Alonso, Belis Matabire and Dotun Adekile with remote support from St Gallen.

The course set out to enable the participants to:

- Understand the Principles of Cost Effective Boreholes
- Have some knowledge of groundwater occurrence in Angola
- Understand the procurement process in borehole construction
- Appreciate why transparency in procurement is essential for sustainable water supplies
- Understand how to cost and price boreholes in drilling projects
- Be able to prepare engineer's estimates for borehole drilling projects
- Evaluate tender documents for siting and drilling of boreholes

The discussions throughout the course were very lively and informative. By the end of the course the participants had grasped the principles of cost effective boreholes and were able to use them to identify the challenges of the sector in Angola.

However, Angola's drilling sector remains with a number of challenges that need to be tackled:

- Drillers and groundwater consultants are not registered or licensed.
- Corruption in borehole procurement is high
- There are few individuals available to professionally procure and supervise borehole drilling
- Rural water supply coverage is low (at 22%) despite the huge investment in the sector
- There are no technical guidelines or regulations on borehole siting, drilling, development and pumping test
- There are no mechanisms for post construction monitoring
- There is no central database for borehole records
- There is lack of communication and coordination between the central government and the provincial governments in rural water supply
- There is a lack of information sharing, i.e., stakeholders are not aware of the water law/policy and other WASH guidelines/policy

For further information, please contact Kerstin.Danert@skat.ch

Selected participant feedback:

"I will share and replicate what I learned during the course. I learned a lot – now I know the differences between a borehole and a well. I understood about the importance of transparency..."



5-day training course in Angola.

Creating Knowledge

6 CLEAN WATER AND SANITATION



8 DECENT WORK AND ECONOMIC GROWTH



Developing the capacities of Small and Medium Enterprises in the WASH sector in Tanzania

Creating demand for water supply products and services in rural Tanzania is a challenging and slow process: compared to a cellular phone or a flat screen TV, a handpump does not seem to be very high on the list of priority items for rural families.

However, since 2012, Skat Foundation has been supporting the Southern Highlands Participatory Organisation, SHIPO, a local partner organisation in Tanzania in developing the capacities of Small and Medium Enterprises in the production and instalment of hand-pumps. In order to ensure the quality of the technologies, SHIPO is implementing a quality assurance and certification programme with trained artisans. In this program, artisans register the wells installed and the pumps sold by using a smartphone app. Artisans who do not have a smartphone can rent one from SHIPO for the days they need it. The registered wells can then be seen on an online database: visibleimpact.org/projects/1251-skat-training-of-entrepreneurs.

Once the artisans have registered the wells, SHIPO conducts quality checks of these installations, making sure that they fulfil the quality standards established by SHIPO. If an artisan has installed more than three wells (with pumps) that comply with the quality standards, they are awarded a quality certificate. This certificate is handed over in a ceremony 6 months after the training. The certificate, together with a prize for the best-selling artisans, are strong incentives for participating in the training programme. Over the years, the programme has been continuously evolving. Each year new components or technologies have been included in the training.

In 2017, a module on basic business skills was introduced in a week-long training. Many artisans learned to make basic price calculations in order to set the price of their products and services that covers all their costs and allows for a margin.

The results of this initiative are becoming tangible: artisans are now able to generate income by installing quality wells and pumps on demand. Additionally, families have access to more and better-quality water with less effort, more comfort and privacy.

This project is financially supported by the association Drink&Donate.

For further information, please contact Matthias.Saladin@skat.ch

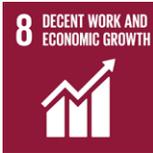


Mr. Hari, one of the entrepreneurs trained by SHIPO, with the owners of one of the first Rope Pumps installed in the area. The pump has been in operation for 8 years without interruption.



Laban Kaduma, a former trainee of SHIPO/ Skat and now an entrepreneur shows Mwai Kibaki, Ex-President of Kenya how the Rope Pump works.

Creating Knowledge



Training of Trainers and Development of Training Modules for High Quality, Sustainable Rural Water Supply Schemes

Since 2012, Skat Foundation has been developing training modules and providing Training of Trainers for high-quality design and construction of rural water supply schemes. Although appropriate design and the quality of construction determine to a great extent the sustainability of water supply schemes, these aspects receive too little attention by most actors. The practical approach and content of the training modules are developed, adjusted and continuously improved through pilot training courses that are implemented by Skat in Cameroon. The modular training concept containing about thirty modules includes generic training materials that can be easily adapted to the local context around the world.

During 2017, the emphasis has been placed in the development of the training module F1: "Design of operation & maintenance-friendly rural water supplies". In March, the pilot training course was designed in the form of draft hand-outs for the trainees, including: the syllabus, the methodology (combination of theoretical inputs with practical exercises) and the content. In May, these guidelines were applied in Cameroon and their adequacy was tested during a pilot training.

More than 25 people applied for this pilot training. Based on specific criteria, 17 participants representing the public (municipalities, provincial level) and the private sector, including NGOs were selected to participate in the training. Participants followed the course with great interest and showed a high level of motivation for improving their skills and knowledge.

The objectives of the pilot training were fully achieved as follows: 15 out of the 17 trainees passed the final examination, which means that their professional competence could be substantially strengthened. Furthermore, useful contributions were made for the finalization of the training modules, resulting mostly from the practical exercises. In addition, four of the most advanced trainees participated in a Training of Trainers course and they are now ready to implement similar courses in future.



Pilot training course in Cameroon.

The training module will be finalised during the first semester of 2018 and will be made available for further use.

For further information, please contact Matthias.Saladin@skat.ch

Sharing Knowledge



UPGro – Knowledge Brokering

Skat Foundation has been the Knowledge Broker for Unlocking the Potential of Groundwater for the Poor-UPGro (www.upgro.org) since 2014. 2017 was an exciting and challenging year. With additional funding from the UK's Natural Environment Research Council (NERC), a rapid study into the links between groundwater access and poverty in Sub-Saharan Africa was launched. A review of information available on what is known (or not) about the groundwater dependence of African cities was also conducted. In addition, Skat commissioned a consultant to understand how evidence emerging from UPGro could be useful to the different departments of the World Bank.

Later in the year, Skat teamed up with the Swiss Water Partnership to discuss and promote the importance of groundwater. This included convening a special session at SIWI World Water Week in Stockholm. Skat was also asked to convene a special one-day groundwater session in Zambia at an international conference on mining, minerals and groundwater, opened by the President of Zambia.

In the annual review of the programme, UPGro was rated "A+ (exceeding expectations)" by the U.K. Department for International Development (DFID) and the role of Skat as Knowledge Broker was highlighted in NERC's Mid-Term Review of the programme: "Skat is the glue of UPGro", "it plays an important role in linking developers and potential users" (in terms of the Africa Groundwater Atlas) and "it supports project and helps deliver greater impacts".

For further information, please contact Sean.Furey@skat.ch



RWSN 2017 Webinar series

Now in its 5th year, the RWSN webinar series has attracted more than 2500 participants all over the world who tune in to participate in online discussions on topics specific to rural water services in English, French and Spanish. In 2017, 25 bilingual and some trilingual webinars were organised by the network, attracting more than 700 participants.

We had two participatory webinars on gender and rural water supply; a webinar which looked at the WASH sector in development and emergency contexts; and webinars on topics as varied as corruption and integrity in the rural water sector, the human right to water, country-led monitoring and how to measure the sustainability of water supply. We even took a foray into the urban water world by discussing the impact of burgeoning private wells in Africa on groundwater resources and the resilience of communities.

What makes these webinars so popular is that speakers and participants share knowledge, information, and stories that could never be found in a report. If anyone misses a topic of interest, all the materials, recordings and presentations can be accessed on the RWSN website.

For further information, please contact Meleesa.Naughton@skat.ch



Sharing Knowledge



Mini-Grids Webinar Series

Mini hydropower practitioners are increasingly facing an un-equal playing field because “mini-grids” are generalized as being synonymous with “solar Photo-Voltaic (PV) mini-grids”. Often, decision-makers in international and government-supported rural energy programs are unaware of the need to differentiate between different technologies for energy generation in mini-grids. To start addressing this critical gap, HPNET launched the “Mini-Grids Webinar Series” in 2017 in partnership with Skat Foundation and Energypedia.

The series featured themes that demystify the value-added of micro hydropower toward meeting national electrification targets.

The webinars attracted about 400 participants from all over the world representing different international organisations such as the World Bank, IFC, IRENA, USAID, UNFCCC, GIZ, SDC, Rockefeller Foundation, ECREEE, atmosfair, and Practical Action, as well as numerous local practitioners.

The positive feedback acknowledged the high quality of the senior experts as speakers, the well-prepared content, the interactive facilitation, and the follow-up knowledge products.

The organisers realised that webinars can be a low-carbon and effective solution to knowledge exchange, and therefore are very much looking forward to launching a 2018 webinar series.

For further information, please contact Hedi.Feibel@skat.ch

Webinar 1:

Differentiating Between Mini-Grid Technologies

This webinar illustrated conditions under which micro/mini-hydro as well as PV (including wind hybrid systems) powered mini-grids are attractive. The presentations provided crucial information on investment and generation costs, operation and maintenance issues and in particular the impact of technical and management issues on the cost per kWh and on the sustainability of supply. As a result of the webinar, Skat Foundation in cooperation with HPNET developed a comparison table which can be downloaded from the Energypedia webpage.

Webinar 2:

Grid Interconnection: What happens to micro hydro projects when the national grid arrives?

This Webinar provided insights to four case studies from Indonesia, Sri Lanka, India and Nepal where mini hydro systems were successfully connected to the national grid after operating as a mini grid.

Webinar 3:

Productive End Use of Micro Hydro: Three Examples of How to Make It Happen

This Webinar presented illustrative case studies from Indonesia, Myanmar and Nepal. One of the presenters, Bir Bahadur Ghale, was awarded the Ashoka Fellowship for having excelled in Social Entrepreneurship. He depicted his 130 kW mini hydropower scheme, which has become a great success due to the development of all kinds of productive uses like agro-processing, metal workshop, and a cyber café.

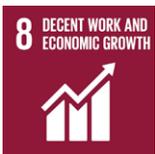
Sharing Knowledge



An old powerhouse and penstock.



A new installation of a mini hydropower system in Lombok.



Increasing Awareness: A workshop for students at the University of St. Gallen

In 2017, Skat Foundation organized the workshop: “Entrepreneurial initiatives to ensure sustainable drinking water in Nepal” responding to an invitation made by members of the Social Business Club, a student association of the University of St. Gallen. This student association promotes sustainable business models and runs a program “Emerging Market Fellowship” oriented towards emerging markets and inclusive business. The objective of the workshop was to learn about business initiatives addressing sustainable development opportunities in emerging markets. Around 20 students from Bachelor’s to Master’s level participated in the workshop. Three projects in Nepal were discussed during the workshop: School-based water kiosks in urban areas; Community-managed water kiosks; and market development of household water filters in rural Nepal. During the workshop, students had also the opportunity to discuss solutions to challenges identified in these projects using the Technology Applicability Framework (TAF).

For further information, please contact Bertha.Camacho@skat.ch or Matthias.Saladin@skat.ch



Skat’s staff Bertha Camacho and Matthias Saladin with the Social Business Club at the University of St. Gallen.

Applying Knowledge



Update on RWSN activities

2017 provided a period of reflection and engagement with the membership of the network: an independent evaluation of RWSN's work was undertaken involving dozens of interviews, an online member survey and an e-discussion with the RWSN francophone community. The final results were then presented and discussed at the RWSN Executive Steering Committee meeting in September in Stockholm. The findings were very positive and concluded that the Secretariat and Theme Leaders have been highly effective and efficient.

In parallel, an open consultation process took place for the new RWSN Strategy (2018-2023) throughout the year, both online and at face-to-face events. This six-year strategy combines interests of the members and key partner organisations and includes many of the recommendations from the evaluation. Two new partners, Simavi and Water Mission, came on board to lead specific topics on Social Accountability and Solar Pumping. The Equality, Non-Discrimination & Inclusion theme was renamed "Leave No-one Behind" and "Accelerating Self-supply" became "Self-supply".

For further information, please contact Sean.Furey@skat.ch



Support to the Forum of the Rural Water Supply & Sanitation Initiative of the African Union

The Rural Water Supply & Sanitation Initiative (RWSSI) of the African Union is hosted by the African Development Bank. In November 2017, they organised a 2nd RWSSI Forum in Abidjan, Cote d'Ivoire. With the aim of bringing together government and non-government organisation stakeholders from across the initiative to share experiences, the forum also provided a platform for planning the way ahead of the initiative.

Skat Foundation was taken on to provide support with facilitating and documenting the event, and to provide guidance in the operationalization of three working groups that will take forward specific tasks and thematic activities.

For further information, please contact Sean.Furey@skat.ch



Support to the Hydro-Empowerment Network (HPNET)

Since 2016, Skat Foundation is supporting the Hydro-Empowerment Network (HPNET), a practitioners' network for pico-, micro- and mini-hydropower in South and Southeast Asia. The network has been growing steadily since its creation in 2013, from 15 members in 8 countries to more than 100 members from 19 countries.

The network facilitator and manager Dipti Vaghela requested support from Skat Foundation to improve the network structure and communications. Bertha Camacho and Hedi Feibel supported the organisation and facilitation of the Network's Annual Gathering which took place in Kathmandu at the end of 2016. In 2017, Skat subsequently had an advisory role in the restructuring of the network. Hedi Feibel became one of the members of the advisory board and as such continues to provide strategic support to the network and is particularly involved in supporting the advocacy work of the network.

For further information, please contact Hedi.Feibel@skat.ch

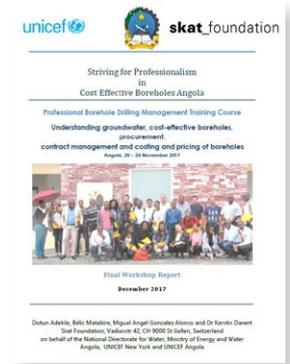


Documenting Knowledge

Striving for Professionalism in Cost Effective boreholes: Angola- Training report

As part of the cooperation agreement between UNICEF and Skat Foundation on Professional Borehole Drilling Management, a five-day training workshop on 'Understanding groundwater, cost effective boreholes, procurement, contract management and costing and pricing of boreholes' was conducted by Skat Foundation on behalf of the Ministry of Energy and Water, Angola, between the 20th and 24th November, 2017. The workshop was delivered at the Instituto Superior Politenico, Tundavala, Lubango, Angola by Miguel Angelo Gonzalez Alonso, Belis Matabire and Dotun Adekile with remote support from Kerstin Danert, Skat Foundation and from Jose Gesti Canuto, UNICEF Programme Division, New York. Tomas Lopez de Bufala and Edson Monterio of UNICEF Angola provided both logistical and technical support during the workshop. Apart from the facilitators, 28 participants took part in the workshop. This report gives an account of the proceedings and outcomes of the workshop. The report can be downloaded from Skat Foundations online library.

For further information, please contact Kerstin.Danert@skat.ch



Animated Short films

As part of a wider collaboration on cost-effective borehole drilling, Skat Foundation produced together with UNICEF and the National Groundwater Association four animated films on the following topics: **Borehole Siting, Borehole Drilling Supervision, Borehole Construction quality, Procurement and contract management.** These films were uploaded on online platforms (Youtube & Vimeo), and popularised via social media. The videos can be accessed via the Skat Foundation website.

For further information, please contact Kerstin.Danert@skat.ch





Partners and Clients 2017

In 2017, Skat Foundation is grateful for the partnerships with and contributions received from:

- Swiss Agency for Development and Cooperation (SDC)
- UK Department for International Development (DFID)
- UK Natural Environment Research Council (NERC)
- UK Economic and Social Research Council (ESRC)
- University of Oxford, UK
- Cardiff University, UK
- DRINK & DONATE, Switzerland
- Skat Consulting Project Fund, Switzerland
- National Groundwater Association, USA
- UNICEF, USA
- World Vision, Switzerland
- WaterAid, UK
- Volkart Foundation, Switzerland
- Sponsors and Participants of the 7th RWSN Forum (although in 2016, carry-over funding from various sources was used in 2017)
- UNEP
- Dorfkorporation Engelburg, Switzerland
- Gruppenwasserversorgung BHW, Switzerland
- Lotteriefond Kanton St. Gallen, Switzerland

cover photo and photos on page 12 & 15 in cooperation with Solaqua, Nepal
courtesy Stephanie Theis

Management Bodies

Board

- Rolf Leutert, Chairman of the Board, Neuhausen
- Brigitte Häberli-Koller, Member of the Council of States, Bichelsee TG
- Jürg Christen, Managing Director, Skat Consulting Ltd., St. Gallen
- Karl Wehrle, President of the Managing Board of Skat Consulting Ltd., St. Gallen
- Xaver Edelmann, former Director EMPA, St. Gallen
- Esther Haldimann, Helvetas Swiss Intercooperation, Zurich
- Nicole Stolz, Caritas Switzerland, Luzern
- Georg von Krogh, Professor and Chair of Strategic Management and Innovations, ETH Zurich

Council of Patrons

- Eugen David, former Member of the Council of States, St. Gallen
- Felix Walker, former Member of the National Parliament, St. Gallen
- Thomas Dyllick, IÖW, University of St. Gallen
- Richard Gerster, Gerster Consulting, Richterswil
- Ashok Khosla, President, Development Alternatives, New Delhi
- Werner Külling, former Director Helvetas, Adliswil

Committee of the Board

- Rolf Leutert, Chairman of the Board, Neuhausen
- Juerg Christen, Managing Director, Skat Consulting Ltd., St. Gallen
- Xaver Edelmann, former Director EMPA St. Gallen
- Karl Wehrle, President of the Managing Board of Skat Consulting Ltd., St. Gallen

External Auditor

- Treuhand St. Gallen AG, St. Gallen

Managing Director

- Bertha Camacho



Finances

Balance Sheet as of 31.12.2017

Description	(CHF) 2017	(CHF) 2016
Assets		
Cash and marketable securities	925,603	367,801
Receivables third parties	45,885	120,928
Receivables related organisations	0	0
Receivables government	16,078	17,844
Advances to projects	88,695	88,695
Accrued income	138	2,562
Work in progress	1,038,969	346,473
Total current assets	2,115,368	944,303
Fixed assets	760	1,260
Total non-current assets	760	1,260
Total assets	2,116,128	945'563
Liabilities		
Liabilities third parties	87,050	129,859
Liabilities from prepayments	1,169,677	196,780
Liabilities to associated organizations	340,913	109,617
Deferred income/accrued charges	9,049	8,257
Total liabilities	1,606,689	444,513
Restricted funds	296,047	281,603
Total restricted funds	296,047	281,603
Paid-in capital	215,000	215,000
Internally generated unrestricted operating funds	-1,607	4,447
Total capital of the organisation	213,393	219,447
Total liabilities	2,116,128	945,563

2017 closed with a loss of CHF 6,054. The total capital of the organisation changed from CHF 219,447 to 213,393 CHF.

In 2017, Skat Consulting Ltd. covered large parts of the administrative costs as part of the institutional agreement between Skat Foundation and Skat Consulting Ltd.

Profit & Loss Account from 1.1.2017 – 31.12.2017

Description	(CHF) 2017	(CHF) 2016
- Contributions Swiss authorities RWSN 2015-2017	206,252	147,099
- Constricted Contributions others RWSN	49,060	33,423
- Contributions Cameroon	36,374	55,331
Total restricted contributions RWSN	291,686	235,853
- Project income RWSN	447,760	824,575
- Skat Consulting Projectfonds (RWSN)	34,164	66,014
- Skat Consulting Projectfonds (Smallproject)	22,305	22,538
- Skat Consitung Projectfonds (Cameroon)	7,120	0
- Knowledge Management Projects	7,005	14,371
- Network Projects	0	6,160
- Other projects	829,137	174,112
Total project income	1,347,492	1,107,770
Fund raising	50,000	25,000
Bookshop	209	72
Operating revenue	1,689,386	1,368,695
Expenses		
Rural Water Supply Network (RWSN) 2015-2017	-707,868	-1,018,267
Skat Consulting Projects Projektfonds (RWSN)	-34,164	-66,012
Skat Consulting Projectfonds (Smallproject)	-22,302	-19,529
Skat Consulting Projectfonds (Cameroon)	-7,120	0
Cameroon Projects	-36,374	-52,066
Small Projects	-830,758	-174,323
Knowledge Management Projects	-7,005	-10,635
Network Projects	0	-6,160
Bookshop	0	0
Total direct project expenditures	-1,645,591	-1,346,993
Administration	-41,818	-28,546
Intermediate surplus	1,977	-6,843
Net financial income	-8,031	-7,215
Operating surplus	-6,054	-14,058
Income funds	124,781	227,670
Use of funds	-110,337	-72,166
Net surplus for the year	8,390	141,444
Allocation to restricted funds	-14,444	-155,503
Allocation to unrestricted operating funds	6,054	14,059
Net surplus / deficit for the year after allocations	0	0

CONTACT

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SWIFT / BIC Code: KBSGCH22

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Euro IBAN: CH27 0078 1608 6366 8200 2
US-Dollar IBAN: CH54 0078 1608 6366 8200 1

IMPRINT

Skat Foundation Annual Report 2017

Layout and photographs: Skat

St.Gallen, May 2018